

THE RESHORING TREND

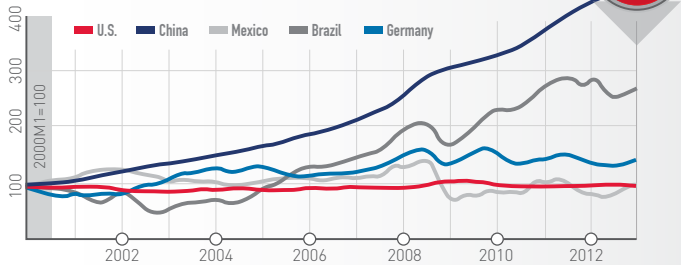
A growing number of industry segments, including electrical products*, are bringing manufacturing back to the United States.

Reshoring Initiative
Bringing Manufacturing Back Home

Please refer to the accompanying press release to see how we can customize the infographic for your state or industry.

1 ESCALATING WAGES OVERSEAS

UNIT LABOR COSTS IN MANUFACTURING IN U.S. \$



As wages continue to increase overseas, particularly in China, it's becoming less cost effective to manufacture outside the United States.

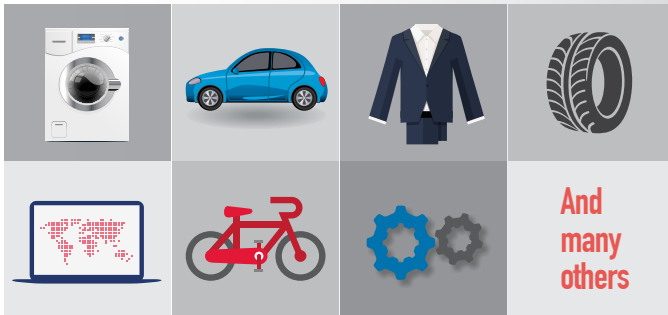
Source: Oxford Economics/Haver Analytics

3 INCLUDING LOW U.S. NATURAL GAS PRICES



Source: Federal Energy Regulatory Commission
<http://www.aei.org/publication/chart-of-the-day-world-natural-gas-prices>

5 INCLUDING THESE TOP RESHORING INDUSTRIES



Creating, with FDI, about 170,000 U.S. manufacturing jobs since February 2010*

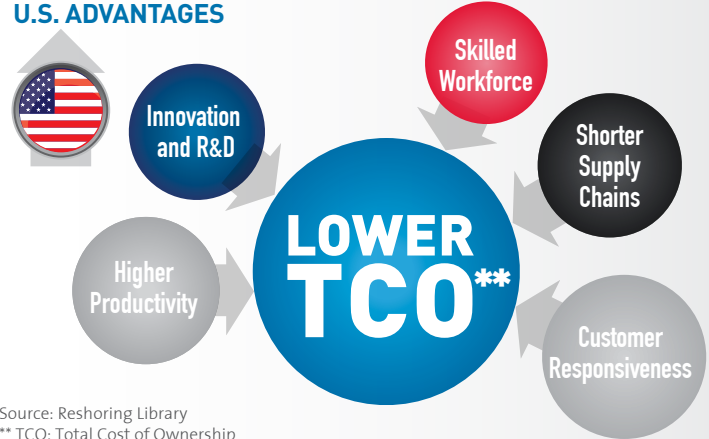
**About 20% of the 870,000 increase in U.S. manufacturing jobs since the recession low in February 2010.*

Source: Reshoring Initiative Library, December 31, 2014.

*Electrical equipment, appliances and components

2 CAUSE COMPANIES TO REEVALUATE TOTAL COSTS

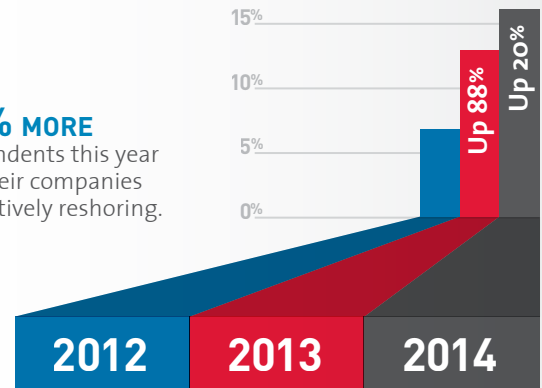
U.S. ADVANTAGES



Source: Reshoring Library
** TCO: Total Cost of Ownership

4 THEREFORE, MORE COMPANIES ARE RESHORING

20% MORE respondents this year say their companies are actively reshoring.



Source: Boston Consulting Group Survey 2012, 2013, 2014 — <http://www.slideshare.net/TheBostonConsultingGroup/bcg-mfg-survey-key-findings-slideshare-deckoctober-2014f3>

6 TOP ELECTRICAL PRODUCTS* INDUSTRY RESHORING CASES

Company	Total Jobs	Reshored From	State	Product Reshored
GE	1,900	China, Mexico	KY, NY, OH	Appliances, industrial batteries, light bulbs
Farouk Systems	1,200	China, South Korea	TX	Ceramic hairstyling irons
Neutex Advanced Energy Group	300	China	TX	LED lighting
Seesmart Inc.	250	China	CA	LED products
Suarez Manufacturing	250	China	OH	Space heaters
Firstronic	185	Abroad	MI	Electronics for medical, auto customers
LEDS America	175	China	IA	LED lighting
EaglePicher Technologies	130	Abroad	MO	Lithium-ion batteries
Whirlpool	115	Mexico, China	OH	Appliances
Flextronics (SunPower)	100	Abroad	CA	Solar Panels for SunPower

Source: Reshoring Initiative Library, December 31, 2014.

